

CENTRAL CALIFORNIA WOMEN'S FACILITY MEDICAL INSPECTION RESULTS BUREAU OF AUDITS AND INVESTIGATIONS

OFFICE OF THE INSPECTOR GENERAL

DAVID R. SHAW INSPECTOR GENERAL

STATE OF CALIFORNIA

APRIL 2009



May 1, 2009

J. Clark Kelso, Receiver California Prison Health Care Receivership Corporation 501 J Street, Suite 100 Sacramento, California 95814

Dear Mr. Kelso:

Enclosed is the Office of the Inspector General's final report on its inspection of medical care delivery at Central California Women's Facility. Consistent with our agreement with the receiver, the purpose of our inspection was to evaluate and monitor the progress of medical care delivery to inmates at the institution.

The report finds that based on our weighted scoring system encompassing 18 components, Central California Women's Facility received 77.9 percent of the total weighted points possible. The report contains a detailed breakdown of the institution's score in each of the 18 relevant categories, including the results of all 140 questions. A copy of the report can also be found on our website at <u>www.oig.ca.gov</u>.

Thank you for the courtesy and cooperation extended to my staff during the inspection. Please call Nancy Faszer, Deputy Inspector General, In-Charge, at (916) 830-3600 if you have any questions.

Sincerely,

David R. Shaw

Inspector General

cc: Theresa Kimura-Yip, Associate Director, Support Operations Section, Plata Field Division Steven Heyne, M.D., Chief Medical Officer, Central California Women's Facility Steven Brewer, Health Care Manager (A), Central California Women's Facility Mary Lattimore, Warden, Central California Women's Facility Matthew Cate, Secretary, California Department of Corrections and Rehabilitation

Contents

Executive Summary	1
Introduction	3
Background	3
About the Institution	4
Objectives, Scope, and Methodology	4
Medical Inspection Results	7
California Prison Health Care Receivership Corporation's Response	29

Executive Summary

An April 2001 class action lawsuit filed by inmates represented by the Prison Law Office alleged that the state provided constitutionally inadequate medical care at California state prisons in violation of inmates' constitutional rights. And, in October 2005, the U.S. Northern District Court of California declared that California's delivery system for prison medical care was "broken beyond repair" and still not meeting constitutional standards. As a result, the federal court imposed a receivership to raise the delivery of medical care to constitutional standards. To evaluate and monitor the progress of medical care delivery to inmates, the receiver requested, and the Office of the Inspector General (OIG) agreed, to establish an objective, clinically appropriate, and metric-oriented medical program to annually inspect the delivery of medical care at each state prison.



In February 2009, we inspected Central California Women's Facility (CCWF). Our medical inspection encompassed 18 components of medical delivery and comprised 140 questions. The questions are weighted based on their importance to the delivery of medical care to inmates. CCWF received 77.9 percent of the total weighted points possible.

The following summary table lists the components we inspected in order of importance (highest to lowest), with the institution's score and the definitions of each inspection component. The detailed medical inspection results, with the questions for each component, begin on page 7 of this report. While we are committed to helping each institution achieve a higher level of medical care, it is not our intent to determine the percentage score needed by an institution to meet constitutional standards—that is a legal matter for the federal court to determine.

Component	Weighted Score	Definition
Chronic Care	73.2%	Examines how well the prison provided care and medication to inmates with specific chronic care conditions, which are those that affect (or have the potential to affect) an inmate's functioning and long-term prognosis for more than six months. Our inspection tests the following chronic care conditions: asthma, Coumadin therapy, diabetes, HIV (Human Immunodeficiency Virus), and hypertension.
Clinical Services	74.1%	Evaluates the inmate's access to primary health care services and focuses on inmates who recently received services from any of the prison's facility or administrative segregation unit clinics. This component evaluates sick call processes (doctor or nurse line), medication management, and nursing.
Health Screening	84.3%	Focuses on the prison's process for screening new inmates upon arrival to the institution for health care conditions that require treatment and monitoring, as well as ensuring inmates' continuity of care.
Specialty Services	52.6%	Focuses on the prison's process for approving, denying, and scheduling services that are outside the specialties of the prison's medical staff. Common examples of these services include physical therapy, oncology services, podiatry consultations, and neurology services.
Urgent Services	89.4%	Addresses the care provided by the institution to inmates before and after they were sent to a community hospital.

Executive Summary Table

Component	Weighted Score	Definition
Emergency Services	80.1%	Examines how well the prison responded to medical emergencies. Specifically, we focused on "man down" or "woman down" situations. Further, questions determine the adequacy of medical and staff response to a "man down" or "woman down" emergency drill.
Prenatal Care/Childbirth/Post- delivery	N/A	Focuses on the prenatal and post-delivery medical care provided to pregnant inmates. All pregnant CCWF inmates are transferred to Valley State Prison for Women.
Diagnostic Services	83.8%	Addresses the timeliness of radiology (x-ray) and laboratory services and whether the prison followed up on clinically significant results.
Access to Health Care Information	53.9%	Addresses the prison's effectiveness in filing, storing, and retrieving medica records and medical-related information.
Outpatient Housing Unit	N/A	Determines whether the prison followed department policies and procedures when placing inmates in the outpatient housing unit. This component also evaluates whether the placement provided the inmate with adequate care and whether the physician's plan addressed the placement diagnosis.
Internal Reviews	97.9%	Focuses on the frequency of meetings held by the prison's Quality Management Committee (QMC) and Emergency Response Review Committee (ERRC) and whether key staff attended the meetings, the number of medical appeals filed, and the prison's death review process.
Inmate Transfers	100.0%	Focuses on inmates pending transfer to determine whether the sending institution documented medication and medical conditions to assist the receiving institution in providing continuity of care.
Clinic Operations	85.9%	Addresses the general operational aspects of the prison's facility clinics. Generally, the questions in this component relate to the overall cleanliness of the clinics, privacy afforded to inmates during nonemergency visits, use of priority ducats (slip of paper the inmate carries for scheduled medical appointments), and availability of health care request forms.
Preventive Services	58.7%	Focuses on inmate cancer screening and influenza immunizations.
Pharmacy Services	92.0%	Addresses whether the prison's pharmacy complies with various operational policies, such as conducting periodic inventory counts and maintaining the currency of medications in its night lockers, keeping signature cards on file for doctors, and having valid permits. In addition, this component also addresses whether the pharmacy has an effective process for screening medication orders for potential adverse reactions/interactions.
Other Services	100.0%	Examines additional areas that are not captured in the other components. The areas evaluated in this component include the prison's provision of therapeutic diets, its handling of inmates who display poor hygiene, and the availability of the current version of the department's Health Services Policies and Procedures.
Inmate Hunger Strikes	100.0%	Examines medical staff's monitoring of inmates participating in hunger strikes.
Chemical Agent Contraindications	64.7%	Addresses the prison's process of handling inmates who may be predisposed to an adverse outcome from calculated uses of force (cell extractions) involving Oleoresin Capsicum (OC), which is commonly referred to as "pepper spray." For example, this might occur if the inmate has asthma.
Staffing Levels and Training	85.0%	Examines the prison's medical staffing levels and training provided.
Nursing Policy	100.0%	Determines whether the prison maintains written policies and procedures for the safe and effective provision of quality nursing care. The questions in this component also determine whether nursing staff review their duty statements and whether supervisors periodically review the work of nurses to ensure they properly follow established nursing protocols.
Overall Score	77.9%	

Introduction

Under the authority of California Penal Code section 6126, which assigns the Office of the Inspector General (OIG) responsibility for oversight of the California Department of Corrections and Rehabilitation, and at the request of the federal receiver, the OIG developed a comprehensive inspection program to evaluate the delivery of medical care at each of the California Department of Corrections and Rehabilitation's 33 adult prisons.

In February 2009, we inspected Central California Women's Facility (CCWF). Our medical inspection encompassed 18 components of medical delivery and comprised 140 questions. To help readers understand the medical risk associated with certain components of medical delivery—which pose a greater risk to an inmate-patient—we developed a weighting system and assigned points to each question. Consequently, we assigned more total points to more critical components, such as chronic care, clinical services, and health screening. We assigned fewer total points to less critical components, such as inmate hunger strikes, staffing levels and training, and chemical agent contraindications. (For a detailed description of the weighting system, see Objectives, Scope, and Methodology on the next page.)

Background

In April 2001, inmates represented by the Prison Law Office filed a class action lawsuit, known as *Plata v. Schwarzenegger*. The lawsuit alleged that the state provided constitutionally inadequate medical care at California state prisons in violation of inmates' constitutional rights. In June 2002, the parties entered into a Stipulation for Injunctive Relief, and the state agreed to implement over several years comprehensive new medical care policies and procedures at all institutions.

Nevertheless, the U.S. Northern District Court of California declared in October 2005 that California's delivery system for prison medical care was "broken beyond repair" and still not meeting constitutional standards. Thus, the federal court imposed a receivership to raise the delivery of medical care to constitutional standards. In essence, the court ordered the receiver to manage the state's delivery of medical care and restructure day-to-day operations to develop and sustain a system that provides constitutionally adequate medical care to inmates. The court stated that it would remove the receiver and return control to the state once the system is stable and provides for constitutionally adequate medical care.

To evaluate and monitor the progress of medical care delivery to inmates, the receiver requested that the OIG establish an objective, clinically appropriate, and metric-oriented medical inspection program. Toward that end, the Inspector General agreed to inspect annually each state prison until the state's delivery of medical care to inmates meets constitutional standards. We are committed to helping each institution achieve a higher level of medical care, but it is up to the federal court to determine the percentage score necessary for an institution to meet constitutional standards.

About the Institution

The primary mission of CCWF is to process and incarcerate California's female offenders in a secure, safe, disciplined, and ethical institutional setting. CCWF is one of two female correctional facilities in Chowchilla, California. CCWF provides inmate academic education, work and vocational training, counseling and specialized programs for the purpose of successful reintegration into society. It also provides community service which encourages public awareness and participation. Along with four main clinics that handle non-urgent requests for medical services, CCWF treats inmates needing urgent or emergency care in its triage and treatment area (TTA). As of April 1, 2009, the California Department of Corrections and Rehabilitation reported that CCWF housed 3,894 female inmates.

Steven Heyne, M.D., who serves as the prison's chief medical officer and Steven Brewer, the acting health care manager, are responsible for CCWF's entire health care program.

Objectives, Scope, and Methodology

In designing the medical inspection program, we reviewed the California Department of Corrections and Rehabilitation's policies and procedures, relevant court orders, guidelines developed by the department's Quality Medical Assurance Team, and guidance developed by the American Correctional Association. We also reviewed professional literature on correctional medical care, consulted with clinical experts, and met with stakeholders from the court, the receiver's office, the department, and the Prison Law Office to discuss the nature and scope of the inspection program. Based on input from these stakeholders, we developed a medical inspection program that evaluates medical care delivery. Within each of 20 components, we created "yes" or "no" questions designed to gauge performance.

To make the inspection results meaningful to both a medical expert and a lay reader, we worked with clinical experts to create a weighting system that factors the relative importance of each component compared to other components. Further, the program considers the relative importance of each question within a component to the other questions in that component. This weighting ensures that more critical components—such as those that pose the greatest medical risk to the inmate-patient—are given more weight compared to those considered less serious. For example, we assign a high number of possible points to the chronic care component because we consider this the most serious of all the components. Conversely, we assign very few points to the hygiene intervention component because we consider this the least serious inspection component.

Each inspection question is weighted and scored. The score is derived from the percentage of "yes" answers for each question from all items sampled. We then multiply the percentage of "yes" answers within a given question by the question's weight to arrive at a score. The following example shows how this scoring system works.

Office of the Inspector General						St	ate of (California
Bureau of Audits and Investigation	ons							Page
Is the clinical history adequate?	40	10	50	80%	20	16	0	0
	Yes	No	Yes + No	Yes %	Possible	Received		
		A	nswers		Weighti	ng Points	N/A	Unk

If the institution receives 40 "yes" answers and 10 "no" answers, the percentage of "yes" answers to this question equals 80 percent. We calculate the number of points the institution would receive by multiplying the "yes" percent of 80 by the number of possible points for this question, which is 20, to arrive at 16 points.

To arrive at the total score, we add the points received for each question and then for each program component. Finally, we calculate the institution's overall score by dividing the sum of the points received by the sum of the points possible. We do not include in the institution's overall score the weight for questions that are not applicable or, in some cases, where a lack of documentation would result in numerous "no" answers for one deviation from policy (unknown). For instance, an institution may not be able to provide documentation that its emergency response review committee met for a particular month. Therefore, when we evaluate whether meeting minutes document monthly meetings for a particular month, the institution would receive a "no" answer for that question. However, when we evaluate whether the meeting minutes document the warden's attendance at the meeting, the answer would be "unknown" so that the institution's score is not penalized twice for the same reason, not documenting the meeting.

To evaluate the institution's delivery of medical care, we obtained various electronic data files maintained by the institution for inmate medical scheduling and tracking, pharmacy, and census data. We used these electronic data files only to identify random samples of inmates receiving or requiring specific medical services. We then reviewed the medical file for each inmate in our sample. We did not rely on the medical care information contained in these data files.

Our medical inspection at CCWF encompassed 18 of the 20 components of medical delivery. Two of the components were not applicable during the period inspected. In total, we reviewed 164 inmate medical files, which are referred to as unit health records. In addition, we reviewed staffing level reports, medical appeals summaries, local operating procedures related to nursing care, summaries of medical drills and emergencies, minutes from Quality Management Committee and Emergency Response Review Committee hearings, and assorted manual logs or tracking worksheets related to medical care delivery. We also conducted a live medical emergency drill and evaluated the adequacy of the responding staff's actions. Finally, we interviewed medical and custody staff members about the delivery of medical care to inmates, and we observed day-to-day medical delivery at the institution.

We do not test the care provided in the licensed hospitals or correctional treatment centers because they are subject to inspections and oversight by other regulatory agencies.

Consistent with our agreement with the receiver, our report only addresses the conditions found related to the medical care criteria. We do not discuss the causes of noncompliance, nor do we make specific recommendations in this report. However, if we learn of an inmate-patient who needs immediate care, we notify the chief medical officer and request a status report. Moreover, if we learn of significant departures from community standards, we may report such departures to the institution's chief medical officer or the receiver's office. Because these matters involve confidential medical information protected by state and federal privacy laws, specific details related to these cases are not included in our report.

For ease of reference, following is a table of abbreviations used in the remainder of this report.

Abbrev	iations used in this report
AED	Automatic External Defibrillator
BLS	Basic Life Support
CMO	Chief Medical Officer
CTC	Correctional Treatment Center
CTQ	Confined to Quarters
ERRC	Emergency Response Review Committee
FTF	Face-to-Face
GACH	General Acute Care Hospital
HCM	Health Care Manager
INH	Isoniazid (antituberculous medication)
LVN	Licensed Vocational Nurse
MOD	Medical Officer of the Day
OB	Obstetrician
OC	Oleoresin Capsicum (pepper spray)
OHU	Outpatient Housing Unit
OIG	Office of the Inspector General
PCP	Primary Care Provider
QMC	Quality Management Committee
RN	Registered Nurse
SOAPE	Subjective, Objective, Assessment, Plan, Education
SRN	Supervising Registered Nurse
TB	Tuberculosis
TTA	Triage and Treatment Area
UHR	Unit Health Record
UM	Utilization Management

MEDICAL INSPECTION RESULTS



77.9%

2/2/2009 - 2/5/2009

		Answers				V	Veighting Points	Questions Not Answered			
Component	Page	Yes	No	Yes + No	Yes %	Points Possible	Points Received	Score %	Not Applicable	Unknown	
Chronic Care	8	126	51	177	71.2%	133	97.3	73.2%	0	3	
Clinical Services	9	226	53	279	81.0%	95	70.4	74.1%	46	2	
Health Screening	11	200	17	217	92.2%	67	56.5	84.3%	94	9	
Specialty Services	13	52	34	86	60.5%	71	37.4	52.6%	42	0	
Urgent Services	14	133	21	154	86.4%	59	52.8	89.4%	44	2	
Emergency Services	15	39	9	48	81.3%	58	46.5	80.1%	0	2	
Diagnostic Services	17	43	12	55	78.2%	52	43.6	83.8%	10	0	
Access to Health Care Information	18	5	3	8	62.5%	51	27.5	53.9%	0	0	
Internal Reviews	19	32	1	33	97.0%	40	39.2	97.9%	1	0	
Inmate Transfers	20	21	0	21	100.0%	38	38.0	100.0%	4	0	
Clinic Operations	21	24	3	27	88.9%	33	28.3	85.9%	0	0	
Preventive Services	22	25	17	42	59.5%	35	20.5	58.7%	0	0	
Pharmacy Services	23	9	2	11	81.8%	29	26.7	92.0%	0	0	
Other Services	24	8	0	8	100.0%	11	11.0	100.0%	1	0	
Inmate Hunger Strikes	25	3	0	3	100.0%	19	19.0	100.0%	0	0	
Chemical Agent Contraindications	26	4	2	6	66.7%	17	11.0	64.7%	0	0	
Staffing Levels and Training	27	5	3	8	62.5%	16	13.6	85.0%	1	0	
Nursing Policy	28	15	0	15	100.0%	14	14.0	100.0%	0	0	
Totals		970	228	1198	81.0%	838	653.2	77.9%	243	18	

			Ans	wers		Wei	ghting Poin	ts		
Reference Number	Chronic Care	Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
03.076	Was the inmate's most recent chronic care visit within the time frame required by the degree of control of the inmate's condition based on his or her prior visit?	18	2	20	90.0%	10	9.0	90.0%	0	0
03.077	Were key elements on Forms 7419 (Chronic Care Follow-Up Visit) and 7392 (Primary Care Flow Sheet) filled out completely for the inmate's two most recent visits?	17	3	20	85.0%	10	8.5	85.0%	0	0
03.082	Did the institution document that it provided the inmate with health care education?	20	0	20	100.0%	12	12.0	100.0%	0	0
03.175	Did the inmate receive his or her prescribed chronic care medications during the most recent three-month period or did the institution follow departmental policy if the inmate refused to pick up or show up for his or her medications?	8	12	20	40.0%	18	7.2	40.0%	0	0
03.235	Is the clinical history adequate?	14	6	20	70.0%	18	12.6	70.0%	0	0
03.236	Is the focused clinical examination adequate?	14	6	20	70.0%	19	13.3	70.0%	0	0
03.237	Is the assessment adequate?	16	3	19	84.2%	19	16.0	84.2%	0	1
03.238	Is the plan adequate and consistent with the degree of control based on the chronic care program intervention and follow up requirements?	17	1	18	94.4%	19	17.9	94.4%	0	2
03.262	Is the inmate's Problem List complete and filed accurately in the inmate's unit health record (UHR)?	2	18	20	10.0%	8	0.8	10.0%	0	0
	Component Subtotals:	126	51	177	71.2%	133	97.3	73.2%	0	3

			Ans	wers		Wei	ghting Poin	ıts		
Reference Number	Clinical Services	Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
01.024	RN FTF Documentation: Did the inmate's request for health care get reviewed the same day it was received?	13	12	25	52.0%	4	2.1	52.0%	0	0
01.027	If the RN determined a referral to a primary care physician (PCP) was necessary, was the inmate seen within the timelines specified by the RN during the FTF triage?	9	7	16	56.3%	8	4.5	56.3%	9	0
01.247	Sick Call Follow-up: If the provider ordered a follow-up sick call appointment, did it take place within the time frame specified?	2	1	3	66.7%	7	4.7	66.7%	22	0
01.124	Sick Call Medication: Did the institution administer or deliver prescription medications (new orders) to the inmate within specified time frames?	12	11	23	52.2%	6	3.1	52.2%	2	0
01.025	RN FTF Documentation: Did the RN complete the face-to-face (FTF) triage within one (1) business day after the Form 7362 was reviewed?	22	3	25	88.0%	6	5.3	88.0%	0	0
01.246	Did documentation indicate that the RN reviewed all of the inmate's complaints listed on Form 7362 (Health Care Services Request Form)?	24	1	25	96.0%	5	4.8	96.0%	0	0
01.157	RN FTF Documentation: Did the RN's subjective note address the nature and history of the inmates primary complaint?	23	2	25	92.0%	7	6.4	92.0%	0	0
01.159	RN FTF Documentation: Did the RN's objective note include vital signs and a focused physical examination, and did it adequately address the problems noted in the subjective note?	22	3	25	88.0%	6	5.3	88.0%	0	0
01.244	RN FTF Documentation: Did the RN's objective note include allergies, weight, current medication, and where appropriate, medication compliance?	20	5	25	80.0%	3	2.4	80.0%	0	0
01.158	RN FTF Documentation: Did the RN's assessment provide conclusions based on subjective and objective data, were the conclusions formulated as patient problems, and did it contain applicable nursing diagnoses?	24	1	25	96.0%	6	5.8	96.0%	0	0

		Answers				Wei				
Reference Number	Clinical Services	Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
01.162	RN FTF Documentation: Did the RN's plan include an adequate strategy to address the problems identified during the FTF triage?	24	1	25	96.0%	7	6.7	96.0%	0	0
01.163	RN FTF Documentation: Did the RN's education/instruction adequately address the problems identified during the FTF triage?	24	1	25	96.0%	5	4.8	96.0%	0	0
15.234	Are clinic response bags audited daily and do they contain essential items?	1	1	2	50.0%	5	2.5	50.0%	0	0
21.278	Was there adequate prior management of pre-existing medical conditions that contributed to the need for the TTA visit?	6	4	10	60.0%	20	12.0	60.0%	13	2
	Component Subtotals:	226	53	279	81.0%	95	70.4	74.1%	46	2

			Ans	wers		Wei	ghting Poin	its		
Reference Number	Health Screening	Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
02.016	Did the institution complete the initial health screening on the same day the inmate arrived at the institution?	20	0	20	100.0%	9	9.0	100.0%	0	0
02.217	Reception center history and physical: Is the "Diagnosis/Impression" section of Form 7206 (History and Physical Examination) appropriate to the history and physical examination?	17	2	19	89.5%	2	1.8	89.5%	0	1
02.218	Reception center history and physical: Is the "Plan of Action" section of Form 7206 (History and Physical Examination) appropriate to the "Diagnosis/Impression" section of the form?	19	0	19	100.0%	2	2.0	100.0%	0	1
02.219	Reception center history and physical: Has required intake testing been ordered?	19	0	19	100.0%	4	4.0	100.0%	0	1
02.020	Did the LVN/RN adequately document the tuberculin test or a review of signs and symptoms if the inmate had a previous positive tuberculin test?	20	0	20	100.0%	6	6.0	100.0%	0	0
02.015	Was a review of symptoms completed if the inmate's tuberculin test was positive, and were the results reviewed by the infection control nurse?	2	1	3	66.7%	7	4.7	66.7 %	17	0
02.022	Reception center: If the primary care provider (PCP) indicated the inmate required a special diet, did the PCP refer the inmate to a registered dietician?	0	0	0	0.0%	0	0.0	0.0%	19	1
02.128	If the inmate had an existing medication order upon arrival at the institution, did the inmate receive the medications by the next calendar day, or did a physician explain why the medications were not to be continued?	3	4	7	42.9%	8	3.4	42.9%	13	0
02.017	If yes was answered to any of the questions on the initial health screening form(s), did the RN provide an assessment and disposition on the date of arrival?	7	0	7	100.0%	8	8.0	100.0%	13	0
02.018	If, during the assessment, the RN referred the inmate to a clinician, was the inmate seen within the time frame?	6	1	7	85.7%	8	6.9	85.7%	13	0

			Ans	wers		Wei	ghting Poin	ts		
Reference Number	Health Screening	Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
02.021	Reception center: Did the inmate receive a complete history and physical by a Nurse Practitioner, Physician Assistant, or a Physician and Surgeon within 14 calendar days of arrival?	11	9	20	55.0%	5	2.8	55.0%	0	0
02.211	Reception center history and physical: Is the "History of Present Illness" section of Form 7206 (History and Physical Examination) complete and appropriate to the chief complaint(s), if any?	19	0	19	100.0%	2	2.0	100.0%	0	1
02.212	Reception center history and physical: Are the "Past History" and "Past Medical History" sections of Form 7206 (History and Physical Examination) complete?	19	0	19	100.0%	2	2.0	100.0%	0	1
02.215	Reception center history and physical: Is the "Review Systems" section of Form 7206 (History and Physical Examination) complete?	0	0	0	0.0%	0	0.0	0.0%	19	1
02.213	Reception center history and physical: Is the "Family and Social History" section of Form 7206 (History and Physical Examination) complete?	19	0	19	100.0%	2	2.0	100.0%	0	1
02.216	Reception center history and physical: Is the "Physical Examination" section of Form 7206 (History and Physical Examination) complete and appropriate to the history and review of systems?	19	0	19	100.0%	2	2.0	100.0%	0	1
	Component Subtotals:	200	17	217	92.2%	67	56.5	84.3%	94	9

			Ans	wers		Wei	ghting Poin	ts		
Reference Number	Specialty Services	Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
07.037	Did the institution approve or deny the PCP's request for specialty services within the specified time frames?	14	6	20	70.0%	8	5.6	70.0%	0	0
07.038	Did the PCP see the inmate between the date the PCP ordered the service and the date the inmate received it, in accordance with specified time frames?	0	13	13	0.0%	8	0.0	0.0%	7	0
07.035	Did the inmate receive the specialty service within specified time frames?	16	1	17	94.1%	9	8.5	94.1%	3	0
07.090	Physical therapy services: Did the physical therapist assess the inmate and document the treatment plan and treatment provided to the inmate?	1	0	1	100.0%	8	8.0	100.0%	19	0
07.043	Did the PCP review the consultant's report and see the inmate for a follow-up appointment after the specialty services consultation within specified time frames?	2	9	11	18.2%	9	1.6	18.2%	9	0
07.260	Was the institution's denial of the PCP's request for specialty services consistent with the "medical necessity" requirement?	2	1	3	66.7%	9	6.0	66.7%	0	0
07.259	Was there adequate documentation of the reason for the denial of specialty services?	1	2	3	33.3%	5	1.7	33.3%	0	0
07.270	Did the specialty provider provide timely findings and recommendations or did an RN document that he or she called the specialty provider to ascertain the findings and recommendations?	16	0	16	100.0%	6	6.0	100.0%	4	0
07.261	Is the institution scheduling high-priority (urgent) specialty services within 14 days?	0	2	2	0.0%	9	0.0	0.0%	0	0
	Component Subtotals:	52	34	86	60.5%	71	37.4	52.6%	42	0

			Ans	wers		Wei	ghting Poin	ts		
Reference Number	Urgent Services	Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
21.248	Upon the inmate's discharge from the community hospital, did the triage and treatment area (TTA) registered nurse document that he or she reviewed the inmate's discharge plan and completed a face-to-face assessment of the inmate?	23	2	25	92.0%	7	6.4	92.0%	0	0
21.250	Upon the inmate's discharge from the community hospital, did the inmate's Primary Care Provider (PCP) provide orders for appropriate housing for the inmate?	25	0	25	100.0%	7	7.0	100.0%	0	0
21.251	Upon the inmate's discharge from the community hospital, did the Registered Nurse intervene if the inmate was housed in an area that was inappropriate for nursing care based on the primary care provider's (PCP) housing orders?	1	0	1	100.0%	7	7.0	100.0%	24	0
21.249	Upon the inmate's discharge from the community hospital, did the inmate receive a follow-up appointment with his or her primary care provider (PCP) within five calendar days of discharge?	13	12	25	52.0%	7	3.6	52.0%	0	0
21.281	Upon the inmate's discharge from a community hospital, did the institution administer or deliver all prescribed medications to the inmate within specified time frames?	22	3	25	88.0%	6	5.3	88.0%	0	0
21.275	Was the documentation of the clinical care provided in the TTA adequate?	21	4	25	84.0%	10	8.4	84.0%	0	0
21.276	While the patient was in the TTA, was the clinical care rendered by the attending provider adequate and timely?	24	0	24	100.0%	7	7.0	100.0%	0	1
21.279	For patients managed by telephone consultation alone, was the provider's decision not to come to the TTA appropriate?	4	0	4	100.0%	8	8.0	100.0%	20	1
	Component Subtotals:	133	21	154	86.4%	59	52.8	89.4%	44	2

			Ans	wers		Wei	ghting Poin	ts		
Reference Number	Emergency Services	Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
08.183	Was the medical emergency responder notified of the medical emergency without delay?	5	0	5	100.0%	5	5.0	100.0%	0	0
08.241	Did the first responder provide adequate basic life support (BLS) prior to medical staff arriving?	5	0	5	100.0%	6	6.0	100.0%	0	0
08.184	Did the medical emergency responder arrive at the location of the medical emergency within five (5) minutes of initial notification?	2	1	3	66.7%	4	2.7	66.7%	0	2
08.185	Did the medical emergency responder use proper equipment to address the emergency and was adequate medical care provided within the scope of his or her license?	5	0	5	100.0%	7	7.0	100.0%	0	0
08.242	Did licensed health care staff call 911 without unnecessary delay after a life-threatening condition was identified by a licensed health care provider or peace officer?	4	1	5	80.0%	6	4.8	80.0%	0	0
08.187	Did the institution provide adequate preparation for the ambulance's arrival, access to the inmate, and departure?	4	1	5	80.0%	4	3.2	80.0%	0	0
08.186	Were both the first responder (if peace officer or licensed health care staff) and the medical emergency responder basic life support (BLS) certified at the time of the incident?	5	0	5	100.0%	4	4.0	100.0%	0	0
08.222	Were the findings of the institution's Emergency Response Review Committee (ERRC) supported by the documentation and completed within 30 days?	2	3	5	40.0%	7	2.8	40.0%	0	0
15.256	Emergency Medical Response Drill: Did the responding officer properly perform an assessment on the patient for responsiveness?	0	1	1	0.0%	1	0.0	0.0%	0	0
15.257	Emergency Medical Response Drill: Did the responding officer properly perform CPR?	0	1	1	0.0%	2	0.0	0.0%	0	0
15.258	Emergency Medical Response Drill: Did the responding officer begin CPR without unecessary delay?	1	0	1	100.0%	2	2.0	100.0%	0	0
15.282	Emergency Medical Response Drill: Did medical staff arrive on scene in five minutes or less?	1	0	1	100.0%	2	2.0	100.0%	0	0
Dumo of t	udits and Investigations								Page 1	15

		Answers					Weighting Points			
Reference Number	Emergency Services	Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
15.283	Emergency Medical Response Drill: Did the emergency medical responders arrive with proper equipment (ER bag, bag-valve-mask, AED)?	1	0	1	100.0%	1	1.0	100.0%	0	0
15.284	Emergency Medical Response Drill: Did the responding officer provide accurate information to responding medical staff?	1	0	1	100.0%	1	1.0	100.0%	0	0
15.285	Emergency Medical Response Drill: Did emergency medical responders continue basic life support?	1	0	1	100.0%	1	1.0	100.0%	0	0
15.287	Emergency Medical Response Drill: Was 911 called without unnecessary delay?	1	0	1	100.0%	2	2.0	100.0%	0	0
15.240	Emergency Medical Response Drill: Did the responding officer activate the emergency response system by providing the pertinent information to the relevant parties, immediately and without delay?	1	0	1	100.0%	2	2.0	100.0%	0	0
15.255	Emergency Medical Response Drill: Did the responding officer carry and use the proper equipment (protective shield or micro-mask, gloves) required by the department?	0	1	1	0.0%	1	0.0	0.0%	0	0
	Component Subtotals:	39	9	48	81.3%	58	46.5	80.1%	0	2

			Ans	wers		Wei	ghting Poin	ts		
Reference Number	Diagnostic Services	Yes	No	Yes + N	o Yes %	Possible	Received	Score %	N/A	Unk
06.049	Radiology order: Was the radiology service provided within the time frame specified in the physician's order?	5	0	5	100.0%	7	7.0	100.0%	0	0
06.245	Radiology order: Was the diagnostic report received by the institution within 14 days?	5	0	5	100.0%	8	8.0	100.0%	0	0
06.200	Radiology order: Did the primary care provider (PCP) review the diagnostic report and initiate written notice to the inmate within two (2) business days of the date the institution received the diagnostic reports?	5	0	5	100.0%	7	7.0	100.0%	0	0
06.188	All laboratory orders: Was the specimen collected within the applicable time frames of the physician's order?	7	3	10	70.0%	6	4.2	70.0%	0	0
06.191	All diagnostic services: Did the PCP document the clinically significant diagnostic test results on Form 7230 (Interdisciplinary Progress Notes)?	8	2	10	80.0%	7	5.6	80.0%	5	0
06.263	All diagnostic services: Did the PCP adequately manage clinically significant test results?	9	1	10	90.0%	10	9.0	90.0%	5	0
06.202	All laboratory orders: Did the PCP review the diagnostic reports and initiate written notice to the inmate within two (2) business days of the date the institution received the diagnostic reports?	4	6	10	40.0%	7	2.8	40.0%	0	0
	Component Subtotals:	43	12	55	78.2%	52	43.6	83.8%	10	0

		Answers					Weighting Points			
Reference Number	Access to Health Care Information	Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
19.150	Is the medical records office current with its loose filing?	0	1	1	0.0%	9	0.0	0.0%	0	0
19.169	Did medical records staff make unit health records (UHR) available to clinic staff for the inmates ducated for medical appointments the next day?	2	0	2	100.0%	15	15.0	100.0%	0	0
19.243	Was the institution able to account for the OIG's requested UHR files?	0	1	1	0.0%	12	0.0	0.0%	0	0
19.266	Does the institution properly file inmates' medical information?	1	0	1	100.0%	5	5.0	100.0%	0	0
19.271	While reviewing unit health records (UHR) as part of the OIG's inspection, were the OIGs RN and MD inspectors able to locate all relevant documentation of health care provided to inmates?	1	0	1	100.0%	5	5.0	100.0%	0	0
19.272	Does the institution promptly file blood pressure logs in unit health records (UHR)?	1	1	2	50.0%	5	2.5	50.0%	0	0
	Component Subtotals:	5	3	8	62.5%	51	27.5	53.9%	0	0

			Ans	wers		Wei	ghting Poin	ts		
Reference Number	Internal Reviews	Yes	No	Yes + N	o Yes %	Possible	Received	Score %	N/A	Unk
17.221	Did the institution complete a medical emergency response drill for each watch and include participation from each medical facility during the most recent full quarter?	1	0	1	100.0%	5	5.0	100.0%	0	0
17.174	Did the institution promptly process inmate medical appeals during the most recent 12 months?	1	0	1	100.0%	5	5.0	100.0%	0	0
17.136	For each death sampled, did the institution complete the death review process?	5	0	5	100.0%	5	5.0	100.0%	0	0
17.132	Do the Emergency Response Review Committee (ERRC) meeting minutes document monthly meetings for the last six (6) months?	5	1	6	83.3%	5	4.2	83.3%	0	0
17.138	Do the Emergency Response Review Committee (ERRC) meeting minutes document the warden's (or his or her designee's) attendance?	5	0	5	100.0%	5	5.0	100.0%	1	0
17.118	Do the Quality Management Committee (QMC) meeting minutes document monthly meetings for the last six (6) months?	6	0	6	100.0%	5	5.0	100.0%	0	0
17.119	Did the Quality Management Committee (QMC) report its findings to the HCM/CMO each of the last six (6) meetings?	6	0	6	100.0%	5	5.0	100.0%	0	0
17.135	Did the last three Quality Management Committee (QMC) meeting minutes reflect findings and strategies for improvement?	3	0	3	100.0%	5	5.0	100.0%	0	0
	Component Subtotals:	32	1	33	97.0%	40	39.2	97.9%	1	0

		Answers				Wei	ts			
Reference Number	Inmate Transfers	Yes	No	Yes + No	o Yes %	Possible	Received	Score %	N/A	Unk
05.108	Did Receiving and Release have the inmate's UHR and transfer envelope?	5	0	5	100.0%	7	7.0	100.0%	0	0
05.109	If the inmate was scheduled for any upcoming specialty services, were the services noted on Form 7371 (Health Care Transfer Information)?	1	0	1	100.0%	8	8.0	100.0%	4	0
05.110	Do all appropriate forms in the transfer envelope identify all medications ordered by the physician, and are the medications in the transfer envelope?	5	0	5	100.0%	8	8.0	100.0%	0	0
05.171	Did an RN complete all applicable sections of Form 7371 (Health Care Transfer Information) based on the inmate's UHR?	5	0	5	100.0%	7	7.0	100.0%	0	0
05.172	Did the Health Records Department maintain a copy of the inmate's Form 7371 (Health Care Transfer Information) and Form 7231A (Outpatient Medication Administration Record) when the inmate transferred?	5	0	5	100.0%	8	8.0	100.0%	0	0
	Component Subtotals:	21	0	21	100.0%	38	38.0	100.0%	4	0

			Ans	wers		Wei	ghting Poin	its		
Reference Number	Clinic Operations	Yes	No	Yes + N	lo Yes %	Possible	Received	Score %	N/A	Unk
14.023	Does the institution make the Form 7362 (Health Care Services Request Form) available to inmates?	5	0	5	100.0%	4	4.0	100.0%	0	0
14.165	Are the clinic floors, waiting room chairs, and equipment cleaned with a disinfectant daily?	2	1	3	66.7%	2	1.3	66.7%	0	0
14.164	Are areas available to ensure privacy during RN face-to-face assessments and doctors' examinations for non-emergencies?	3	0	3	100.0%	3	3.0	100.0%	0	0
14.166	Was the medication stored in a sealed container if food was present in the clinic refrigerator?	2	0	2	100.0%	2	2.0	100.0%	0	0
14.131	Do medication nurses understand that medication is to be administered by the same licensed staff member who prepares it and on the same day?	2	0	2	100.0%	4	4.0	100.0%	0	0
14.106	Does clinical staff wash their hands (either with soap or hand sanitizer) or change gloves between patients?	4	0	4	100.0%	4	4.0	100.0%	0	0
14.033	Does the institution have an adequate process to ensure inmates who are moved to a new cell still receive their medical ducats?	2	0	2	100.0%	4	4.0	100.0%	0	0
14.032	Does medical staff understand the institution's priority ducat process?	2	0	2	100.0%	2	2.0	100.0%	0	0
14.160	Does the institution have a process to identify, review, and address urgent appointments if a doctor's line is canceled?	0	2	2	0.0%	4	0.0	0.0%	0	0
14.029	Does medical staff in the facility clinic know which inmates are on modified program or confined to quarters (CTQ) and does staff have an adequate process to ensure those inmates receive their medication?	2	0	2	100.0%	4	4.0	100.0%	0	0
	Component Subtotals:	24	3	27	88.9%	33	28.3	85.9%	0	0

		Answers				Wei	ghting Poin	ts		
Reference Number	Preventive Services	Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
10.228	Inmates prescribed INH: Did the institution properly administer the medication to the inmate?	2	3	5	40.0%	6	2.4	40.0%	0	0
10.232	Inmates prescribed INH: Did the institution monitor the inmate monthly for the most recent three months he or she was on the medication?	0	5	5	0.0%	6	0.0	0.0%	0	0
10.229	Inmates with TB code 34: Was the inmate evaluated for signs and symptoms of TB within the previous 12 months?	5	0	5	100.0%	7	7.0	100.0%	0	0
10.086	All inmates age 66 or older: Did the inmate receive an influenza vaccination within the previous 12 months or was the inmate's refusal documented?	6	1	7	85.7%	6	5.1	85.7%	0	0
10.087	Female inmates age 41 or older: Did the inmate receive a mammogram within the previous 24 months?	6	4	10	60.0%	5	3.0	60.0%	0	0
10.274	Female inmates age 41 to 64: Did the inmate receive a Pap smear in compliance with policy?	6	4	10	60.0%	5	3.0	60.0%	0	0
	Component Subtotals:	25	17	42	59.5%	35	20.5	58.7%	0	0

			Ans	wers		Wei	ghting Poin	ts		
Reference Number	Pharmacy Services	Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
13.139	Does the institution conspicuously post a valid permit in its pharmacies?	1	0	1	100.0%	2	2.0	100.0%	0	0
13.141	Does the institution properly maintain its emergency crash cart medications?	2	0	2	100.0%	2	2.0	100.0%	0	0
13.252	Does the institution properly maintain medications in its drug night locker(s)?	0	1	1	0.0%	2	0.0	0.0%	0	0
13.253	Does the institution conduct monthly inspections of its emergency cart and drug night locker(s)?	2	1	3	66.7%	1	0.7	66.7%	0	0
13.142	Is the Pharmacist in Charge's license current?	1	0	1	100.0%	5	5.0	100.0%	0	0
13.144	Does the pharmacist in charge maintain a valid signature card that contains the required information for all primary care providers (PCP)?	1	0	1	100.0%	6	6.0	100.0%	0	0
13.145	Does the pharmacist in charge have an effective process for screening new medication orders for potential adverse reactions?	1	0	1	100.0%	7	7.0	100.0%	0	0
13.148	Does the pharmacist in charge monitor the quantity of medications on hand, and does the pharmacy conduct an annual inventory to ensure that the quantity of medications in the system matches the quantity of medications on hand?	1	0	1	100.0%	4	4.0	100.0%	0	0
	Component Subtotals:	9	2	11	81.8%	29	26.7	92.0%	0	0

		Answers				Wei				
Reference Number	Other Services	Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
15.059	Did the institution properly provide therapeutic diets to inmates?	3	0	3	100.0%	4	4.0	100.0%	0	0
15.134	Did the institution properly respond to all active cases of TB discovered in the last six months?	0	0	0	0.0%	0	0.0	0.0%	1	0
15.265	Is the most current version of the CDCR Health Services Policies and Procedures available in the institution's law library?	1	0	1	100.0%	3	3.0	100.0%	0	0
20.092	Hygiene Intervention: Did custody staff understand the department's policies and procedures for identifying and evaluating inmates displaying inappropriate hygiene management?	4	0	4	100.0%	4	4.0	100.0%	0	0
	Component Subtotals:	8	0	8 1	00.0%	11	11.0	100.0%	1	0

			Ans	wers		Wei	ghting Poin	ıts		
Reference Number	Inmate Hunger Strikes	Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
11.097	Did the RN conduct a face-to-face triage of the inmate within two (2) business days of receipt of the Form 128-B and document the inmate's reasons for the hunger strike, most recent recorded weight, current weight, vital signs, and physical condition?	1	0	1	100.0%	6	6.0	100.0%	0	0
11.099	After the first 48 hours, did an RN or PCP complete daily assessments documenting the inmate's weight, physical condition, emotional condition, vital signs, and hydration status?	1	0	1	100.0%	6	6.0	100.0%	0	0
11.100	After the first 72 hours, did a physician perform a physical examination and order a metabolic panel and a urinalysis of the inmate?	1	0	1	100.0%	7	7.0	100.0%	0	0
	Component Subtotals:	3	0	3	100.0%	19	19.0	100.0%	0	0

		Answers			Weighting Points					
Reference Number	Chemical Agent Contraindications	Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
12.062	Did the institution document that it consulted with an RN or primary care provider (PCP) before a calculated use of OC?	1	2	3	33.3%	9	3.0	33.3%	0	0
12.064	Did the institution record how it decontaminated the inmate and did it follow the decontamination policy?	3	0	3	100.0%	8	8.0	100.0%	0	0
	Component Subtotals:	4	2	6	66.7%	17	11.0	64.7%	0	0

			Ans	wers		Wei	ghting Poin	ts		
Reference Number		Yes	No	Yes + No	Yes %	Possible	Received	Score %	N/A	Unk
18.002	Information purposes only: Calculate the institution's average vacancy percentages, the number of health care staff starting within six (6) months of the OIG visit, and the number of health care staff hired from the registry.	0	0	0	0.0%	0	0.0	0.0%	1	0
	tion provided vacancy statistics within four licensed medical staffing) management; (2) primary care providers; (3) supervision; and (4) le nursing.									
Total numb Total numb Vacancy pe Number of	per of filled positions: 107.1 per of vacancies: 2.45 per of positions: 109.6 percentage: 2.24% istaff hired within last six months: 9 per of registry staff: 47									
Nursing sta	aff from registry include 6 RNs, 16 LVNs, and 23 CNAs.									
18.004	Did the institution have a registered nurse (RN) available on site 24 hours a day, seven days a week, for emergency care?	1	0	1	100.0%	4	4.0	100.0%	0	0
18.005	Did the institution have a physician on site, a physician on call, or an MOD available 24 hours a day, seven days a week, for the last 30 days?	1	0	1	100.0%	4	4.0	100.0%	0	0
18.006	Does the institution's orientation program for all newly hired nursing staff include a module for sick call protocols that require face-to-face triage?	1	0	1	100.0%	4	4.0	100.0%	0	0
18.001	Are licensed health care staff current with their certifications and did they attend required training?	2	3	5	40.0%	4	1.6	40.0%	0	0
	Component Subtotals:	5	3	8	62.5%	16	13.6	85.0%	1	0

		Answers			Wei					
Reference Number	Nursing Policy	Yes	No	Yes + No	o Yes %	Possible	Received	Score %	N/A	Unk
16.231	Does the institution ensure that nursing staff review their duty statements?	5	0	5	100.0%	5	5.0	100.0%	0	0
16.154	Does the institution have written nursing policies and procedures that adhere to the department's guidelines?	5	0	5	100.0%	5	5.0	100.0%	0	0
16.254	Does the institution's supervising registered nurse (SRN) conduct periodic reviews of nursing staff?	5	0	5	100.0%	4	4.0	100.0%	0	0
	Component Subtotals:	15	0	15	100.0%	14	14.0	100.0%	0	0

California Prison Health Care Receivership Corporation's Response

Bureau of Audits and Investigations

CALIFORNIA PRISON HEALTH CARE RECEIVERSHIP CORP.

J. Clark Kelso Receiver

April 3, 2009

David R. Shaw, Inspector General Office of the Inspector General P.O. Box 348780 Sacramento, CA 95834-8780

Dear Mr. Shaw,

The purpose of this letter is to inform you that the Office of the Receiver has received and reviewed the draft report of the Office of the Inspector General's (OIG) Medical Inspection Results (MIR) for the February 2009 inspection of Central California Women's Facility (CCWF). At this time we would like to address the following conditions raised as a result of the MIR.

Health Screening – Reference Number 02.128 Existing Medication

According to the OIG MIR, the inmate's existing medication order should be acknowledged, or a physician should explain why the medications were not to be continued. CCWF currently has an operating procedure in place which dictates the time frames in which inmates are to receive their medications. Due to the implementation of the Maxor/Guardian Pharmacy Program CCWF has experienced minor delays in meeting the 24 hour timeframe given routine medication orders. This is due in part to the inmate patient information that must be entered into the pharmacy program. The issue of timeliness and streamlining pharmacy orders is recognized in the quality management process and is on going.

Diagnostic Services – Reference Numbers 06.202 – Laboratory Orders

The responsibility for reviewing the inmate patient laboratory or consultant reports has been addressed via the quality management process. At this time CCWF has reworked the process to include delivery of all reports to the Primary Care Provider (PCP) on a daily basis. With the introduction of the Primary Care Model, earlier, this year, it has been clearly defined in the quality management process as to which provider is responsible for a certain group of patients, making it much easier to provide timely reviews of all returning laboratory and other clinical data.

Specialty Services – Reference Number 07.038– Timeframes

According to the OIG MIR, the institution is responsible to schedule urgent Specialty Services within 14 days. Due to the physician shortages through February 2009, a triage approach was informally completed. CCWF has worked aggressively in scheduling specialty consult services. This issue was identified via the quality management process. A plan was

> 501 J Street P.O. Box 4038 Sacramento, CA 95812-4038 Tel 916.323,1923 - Fax 916.323.1257

David R. Shaw, Inspector General April 3, 2009 Page 2

established to increase the number of daily appointments for specialty services in an effort to reduce the backlog and the need for PCP visits while waiting for an appointment. CCWF has been successful in reducing the backlog in pending appointments through increased transports and introduction of the InterQual System.

Thank you for preparing the report. Your efforts have advanced our mutual objective of ensuring transparency and accountability in the California Prison Health Care Services operations. Should you have any questions or concerns, please contact Theresa Kimura-Yip, Associate Director, Medical Policy and Program Compliance Branch at (916) 327-1205.

Sincerely,

cc:

Mullim

Dwight W. Winslow, M.D. Chief Medical Officer (A) Office of the Receiver California Prison Health Care Service

> J. Clark Kelso, Receiver Elaine Bush, Chief Deputy, Office of the Receiver Starr Babcock, Special Assistant to the Court Tim Rougeux, Chief Operating Officer, Medical Services Steven Heyne, M.D., Chief Medical Officer, Central California Women's facility Steven Brewer, Health Care Manager (A), Central California Women's Facility Theresa Kimura-Yip, Associate Director, Medical Policy and Program Compliance Branch Olga Durette, Health Program Manager II, Program Compliance Branch

Olga Durette, Health Program Manager II, Program Compliance Branch Steve Fama, Attorney, Prison Law Office

> 501 J Street P.O. Box 4038 Sacramento, CA 95812-4038 Tel 916.323.1923 - Fax 916.323.1257